

Outline Capital Bids 2016/17 to 2019/20 - Changes From Programme Approved Feb 2015

Project Title	2016/17			2017/18			2018/19			2019/20			TOTAL			
	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value	
Resource Directorate																
Ongoing refresh & enhancement of ICT Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme		0	0		0	0		0	0	0	5,000	0	5,000	5,000	0	5,000
Transforming Financial Management Enhanced reporting and system integration	270		270	250		250								520	0	520
HR Shared Service This scheme will invest in ICT systems to enable the sharing of the Council's HR Services including HR case work, employee relations, payroll and HR administration with Buckinghamshire County Council. The shared service will maintain and improve services to both Council's and their existing customers e.g. schools and colleges and is expected to deliver revenue savings for Harrow of £250k	350		350											350	0	350
MyHarrow Account & Website enhancements and upgrade	540		540											540	0	540
Total Resources	1,160	0	1,160	250	0	250	0	0	0	5,000	0	5,000	6,410	0	6,410	
People Directorate																
Adults																
Integrated Health Model																
Carers service charges	-500	-250	-250	-500	-250	-250	-500	-250	-250	0	0	0	-1,500	-750	-750	
	-100	-50	-50										-100	-50	-50	
Reform of Social Care Funding The second phase of the Care Act in relation to the Care Accounts has been delayed until 2020. The originally approved funding is therefore pushed back to 2019/20 pending further guidance on next steps. The funding will be used to support the implementation, including building new information system(s) to support the requirements including self-assessment tools.	-475	-191	-284	0	0	0	0	0	0	250	0	250	-225	-191	-34	
Adult Projects funded from Community Capacity Grant	-49	-49	0	-290	-290	0	-290	-290	0				-629	-629	0	
Project Infinity Subject to development of commercial business cases, placeholder for potential capital funding for: - Sancroft (PA_9) - funding to support service renegotiation (£150k) - Bedford House (PA_15) - redesign of property to accommodate reprovision from Roxborough (£500k) - MCEP (PA_26) - commercialisation - OCEP (PA_27), Community Wrap (PA_28), TCEP (PA_29) - support for exploration of new commercialisation opportunities	1,650	540	1,110	2,540	540	2,000	1,540	540	1,000	540	540	0	6,270	2,160	4,110	
In-house residential establishments							-100		-100				-100	0	-100	
Total Adults	526	0	526	1,750	0	1,750	650	0	650	790	540	250	3,716	540	3,176	
Schools																

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SEN Expansion There is pressure for special educational needs (SEN) provision places, which will be alleviated in the medium term as additional places will become available from 2015 following successful TBNP applications in accordance with Harrow's Special Schools and SEN Placement Planning Framework. However, in light of the projections and in light of the Government's Special Educational Needs and Disability reform agenda, consideration needs to be given to the next phase of expansion. A time limited task and finish group has been established, which will drive forward work on producing a refresh of the Harrow SEN strategy.		4,200	-4,200										0	4,200	-4,200
Bulge Classes The pupil numbers in Harrow have risen rapidly in recent year, particularly at primary intake level. This has given rise to the School Expansion Programme which is covered in other bids. However, until permanently expanded schools are available, the short term measure has been to provide 'bulge classes' in multiple schools across the borough. These are where an additional form of entry are placed in a particular year which then passes through the school without being followed by additional classes.		150	-150			0			0	150		150	150	150	0
Devolved Formula capital Devolved Formula capital is an allocation of funding on a formulaic basis based on school census data collected in January each year. Local authorities are required to pass on the funding to each of its maintained schools. Voluntary Aided schools receive their allocation directly from the EFA. Local authorities have no control over this funding	390	390	0						0			0	390	390	0
Children's Capital Maintenance Programme Proactive and reactive programme of maintenance across the schools estate			0			0			0	1,350		1,350	1,350	0	1,350
Primary Expansion Phase 4 Phase 4 primary expansion programme, requiring additional forms of entry. This phase will cover September 2017 and September 2018. These are likely to be expensive solutions as we have already expanded the schools with simpler solutions	-4,200		-4,200	-1,265	2,132	-3,397							-5,465	2,132	-7,597
Primary Expansion Phase 3 - 5 schools Phase 3 will deliver 5 additional Reception forms of entry by September 2016 at expanded schools.	4,200	7,005	-2,805	1,265		1,265							5,465	7,005	-1,540
Secondary Expansion Bring forward secondary expansion to meet lead in time for delivery./ The growth in demand for primary places will progress to secondary schools and it is projected that there will be a shortfall of Year 7 places from 2018. Additional capacity has been secured through the expansion of two schools, Bentley Wood and Whitefriars and the permanent location of Avanti House will contribute to an overall increase in places. In addition, a further 6 forms of entry has been secured through the successful free school bid opening on the Heathfield School site. However, there will still be a shortfall of places from September 2020 rising to approx. 13 forms of entry in September 2023.	525		525	5,250		5,250	4,725		4,725	2,625		2,625	13,125	0	13,125
Total Schools	915	11,745	-10,830	5,250	2,132	3,118	4,725	0	4,725	4,125	0	4,125	15,015	13,877	1,138
Community Directorate															
Environmental Services															

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Flood Defence Renewal of ageing drainage infrastructure to reduce the risk of flooding impact on residents, properties and business continuity.			0			0			0	300		300	300	0	300
Waste & Recycling Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential developments within the borough. On-going improvement works at CA site.			0							200		200	200	0	200
Highway Programme Renewal and replacement of highways and footways.	-100		-100	-100		-100	-100		-100	5,400		5,400	5,100	0	5,100
Highway Drainage Improvements to critical drainage areas identified in Surface Water Management Plan as required by The Flood & Water Management Act 2010.			0			0			0	200		200	200	0	200
Local Implementation Plan (LIP) including CPZ schemes Implementation of the Mayor of London's Transport Strategy as well as Harrow's Transport Local Implementation Plan & parking management programmes.	-74	-74	0	-74	-74	0	-74	-74	0	2,300	2,000	300	2,078	1,778	300
Parks Infrastructure Prioritise parks infrastructure which are most in need of repair in order to provide safe access and use of facilities for all.			0			0			0	675		675	675	0	675
Street Trees Replacement of trees stock which poses a risk in terms of safety and potential damage to properties, and new trees planting to support Climate Change strategy.	-75		-75	-75		-75	-75		-75			0	-225	0	-225
Street Lighting Replacement of aged and dangerous lighting columns as well as investment in new lighting to support Climate Change strategy and to provide variable lighting solutions.	1,500		1,500			0			0	1,500		1,500	3,000	0	3,000
Corporate Accommodation Improvements to corporate buildings to provide a safe and secure environment in which to operate its business.			0			0			0	155		155	155	0	155
High Priority Planned Maintenance Improvements to corporate properties (excluding schools) to ensure that they are in a safe condition for occupants.	125		125	125		125	325		325	600		600	1,175	0	1,175
Carbon Reduction Provision of retro-fit energy efficiency measures in corporate buildings.			0			0	-200		-200	100		100	-100	0	-100
Green Grid Programme Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces.	-50		-50	-50		-50	-50		-50	293	143	150	143	143	0
Harrow on the Hill Station Improvements to the station and surrounding area to create step free access	-10,000	-10,000	0	1,000	4,000	-3,000	11,000	8,000	3,000			0	2,000	2,000	0
Green Gym / Play Equipment Installation of outdoor gym equipment within parks to promote health and well being.			0			0			0	50		50	50	0	50
CCTV Cameras and equipment at depot Installation of parking enforcement cameras at certain locations where it is permissible to capture contraventions by cameras following Deregulation Bill. Upgrade of CCTV equipment and facilities at the depot.	150		150	150		150	150		150	150		150	600	0	600
Purchase of Trade Waste Bins Purchase of bins to support expansion of business as part of Project Phoenix	400		400	200		200	100		100			0	700	0	700

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Car parks Infrastructure Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	20		20	20		20	20		20	20		20	80	0	80
Total Environmental Services	-8,104	-10,074	1,970	1,196	3,926	-2,730	11,096	7,926	3,170	11,943	2,143	9,800	16,131	3,921	12,210
Community & Culture															
Leisure & Libraries Capital Infrastructure 14-18 - Capital to be invested in a targeted programme to improve the infrastructure of the Council's leisure and library facilities. There is a high risk, particularly with Harrow Leisure Centre, that failure to maintain the infrastructure will inevitably lead to a building closure if a major fault occurs and be a risk to leisure income. The libraries' self service kiosks will also need to be refreshed by 2016-17 (including software upgrade).		0	0		0	0		0	0	150	0	150	150	0	150
Central Library Refit & Library Refurbishments - As part of the town centre regeneration scheme on College Road, majority of funding will come from CIL.	0	0	0	500	1,000	-500	0	0	0	0	0	0	500	1,000	-500
Headstone Manor - Assumptions around the S106 funding are still under negotiation and the timing of delivery cannot yet be confirmed. This assumes that further Council funding will be required.	5,190	4,620	570	0	0	0	0	0	0	0	0	0	5,190	4,620	570
Harrow Arts Centre - A new extension to the Elliott Hall to replace the existing one, containing a 240 seat, 2 screen independent cinema, letttable spaces, new box office and café/bar area etc. This is expected to generate the revenue income which will see the facility become self sustaining within 2 years. External funding target to be raised by new Trust.	3,800	2,800	1,000	0		0	0		0	0		0	3,800	2,800	1,000
Total Community & Culture	8,990	7,420	1,570	500	1,000	-500	0	0	0	150	0	150	9,640	8,420	1,220
Housing General Fund															
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes			0			0			0	1,500	650	850	1,500	650	850
Improvement Grants - Grants to private landlords to improve the condition of their properties, generally in exchange for a lease agreement		0	0		0	0		0	0	70	0	70	70	0	70
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	150	150	0	150	150	0	150	150	0	400	150	250	850	600	250
Property Purchase Initiative - Purchase of 100 properties on the open market for the Council to use as Temporary Accommodation. This will provide better quality housing for families currently housed in short-term unsatisfactory Bed & Breakfast accommodation, and in doing so will reduce the overall net cost to the Council. £7.5m is estimated to be spent in 2015-16, but will need to be slipped if this is not possible.	15,000		15,000	7,500		7,500							22,500	0	22,500
Total Housing General Fund	15,150	150	15,000	7,650	150	7,500	150	150	0	1,970	800	1,170	24,920	1,250	23,670
Total Community Directorate	16,036	-2,504	18,540	9,346	5,076	4,270	11,246	8,076	3,170	14,063	2,943	11,120	50,691	13,591	37,100
Regeneration - Existing Programme only														0	0
Wealdstone site assembly - purchase of properties to enable the construction of a new Civic Centre to commence.	1,000		1,000	14,000		14,000							15,000	0	15,000

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Gayton Road Development - purchase of affordable housing produced as part of the development.	10,075		10,075										10,075	0	10,075
Haslam House redevelopment - demolition of the existing ex-children's home and replacement with new-build rented housing.	-1,150		-1,150										-1,150	0	-1,150
Total Regeneration - Existing programme	9,925	0	9,925	14,000	0	14,000	0	0	0	0	0	0	23,925	0	23,925
Cross Cutting Investment in Infrastructure	5,000		5,000										5,000	0	5,000
Total General Fund	33,562	9,241	24,321	30,596	7,208	23,388	16,621	8,076	8,545	23,978	3,483	20,495	104,757	28,008	76,749
Housing Revenue Account capital programme - Continued investment in the Council's existing housing stock, as well as the commencement of a programme of new build housing	10,713	1,455	9,258	-77	-1,338	1,261	0	70	-70	9,139	70	9,069	19,775	257	19,518
Total General Fund + HRA	44,275	10,696	33,579	30,519	5,870	24,649	16,621	8,146	8,475	33,117	3,553	29,564	124,532	28,265	96,267